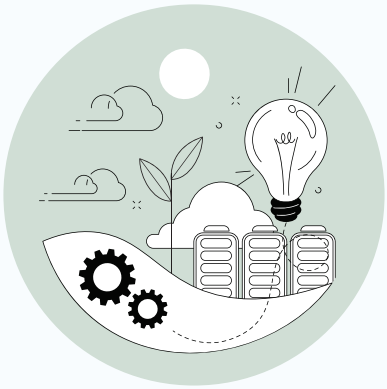
LARSEN & TOUBRO

Green Manufacturing & Development

TIME TO GO GREEN

Powering the Energy Transition



Powering
a Sustainable Future

Larsen & Toubro (L&T) is a USD 21 billion Indian conglomerate engaged in EPC Projects, Hi-Tech Manufacturing and Services. It operates in over 50 countries across the globe.

For over 80 years, L&T has consistently reinvented itself to address the needs of the nation and society by creating new growth engines when required. Over the years, the Company has transformed itself from a manufacturing and engineering company into an EPC juggernaut and lately into a technology and services giant. The next growth engine for the Company is Green Energy.

L&T has been a leader for decades inthe Energy Industry, offering critical equipment manufacturing and EPC services for the entire energy spectrum including Oil and Gas, Thermal, Renewables and Nuclear Power.

The Company, leveraging its expertise in the energy sector has positioned itself to emerge as a Green Energy major. The Company's Green Energy Vision is centered on three business pillars encompassing the entire Green Energy Value Chain.

Green Development
Green Ammonia, Green Hydrogen and Derivatives

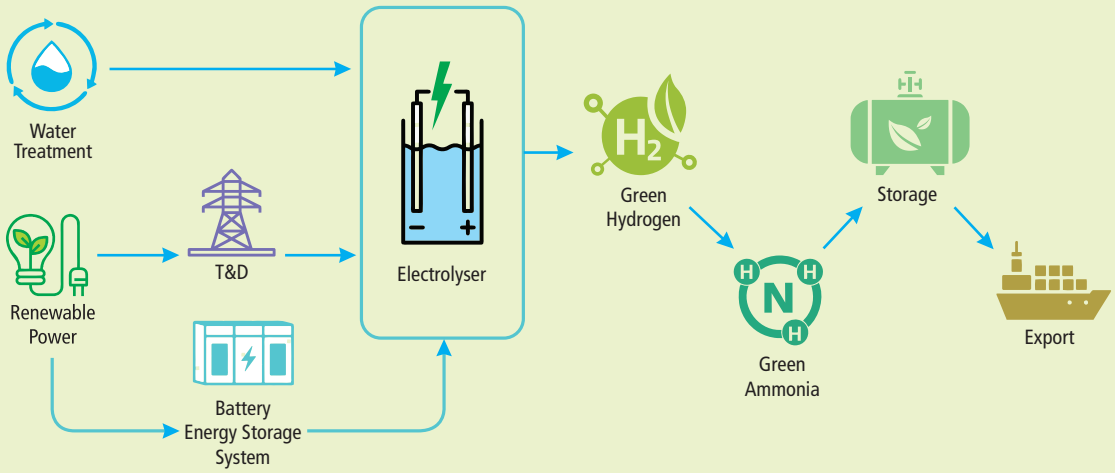
Green EPC
Green Ammonia, Green Hydrogen and Derivatives

Green Manufacturing
Electrolysers and Advanced Chemistry Cells

Green Development

The Company has rich experience and expertise in executing large Hydrogen and Ammonia Projects for refineries and fertilizer complexes. Capitalizing on our capabilities and through strategic partnerships, the Company is well-positioned to become an Integrated Developer of Green Hydrogen and Ammonia for both domestic and export markets. In-house EPC strength capabilities will form the backbone for project execution.

L&T's Green Offerings



Green EPC

L&T has over four decades of experience in building large scale hydrogen, ammonia, methanol, and other derivatives plants. The Company also has extensive expertise in end-use industries such as refineries, fertilizer complexes, steel, and power complexes. The two put together, uniquely enable the Company to offer integrated EPC and modular fabrication services to the emerging Green Hydrogen and Ammonia segments.

The Company has a strong global presence through its modular fabrication facilities and project execution strengths in the Middle East.

Green Hydrogen Plant at L&T's A. M. Naik Heavy Engineering Complex in Hazira, Gujarat

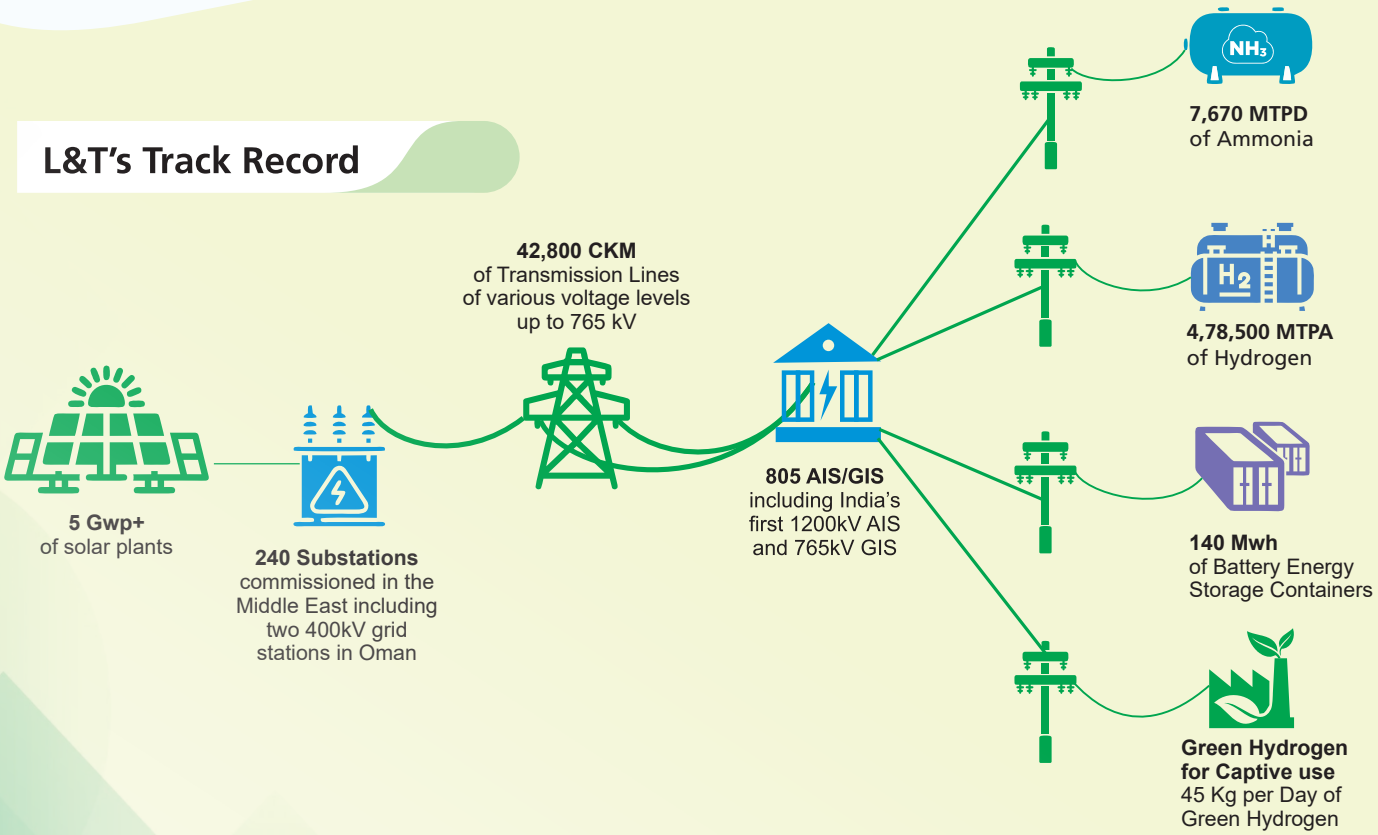
Green Manufacturing

The Company intends to leverage its hi-tech manufacturing capabilities and facilities to venture into the Electrolyser and Stationary Battery (Advanced Chemistry Cell) Manufacturing business to drive down costs and cater to both, domestic and global markets. This supports India's vision to become a Green Manufacturing Hub.

Together, these three business segments offer a truly integrated solution across the entire value-chain.

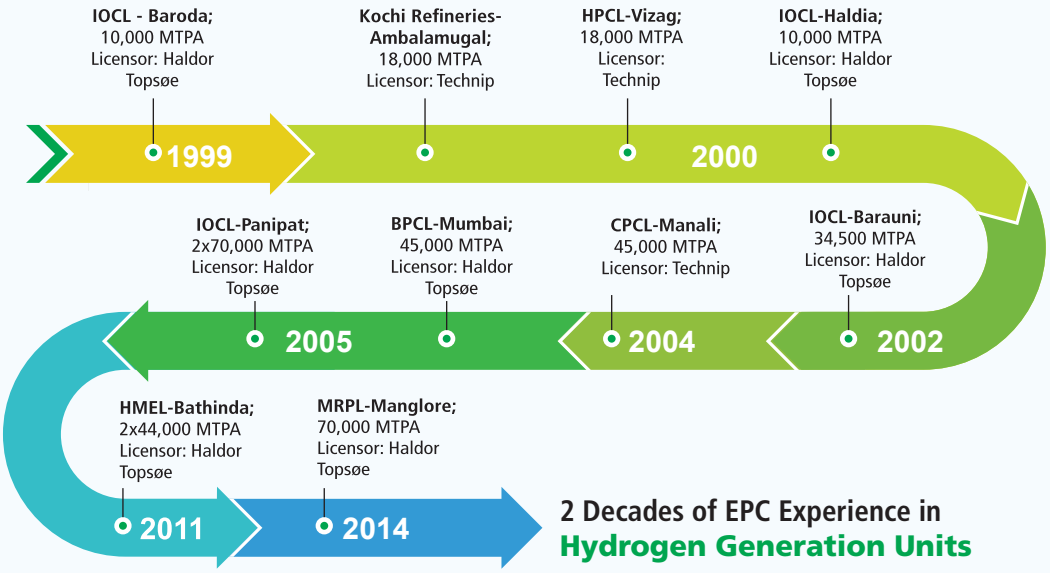
Manufacturing Facility at Hazira, Gujarat

L&T's Track Record



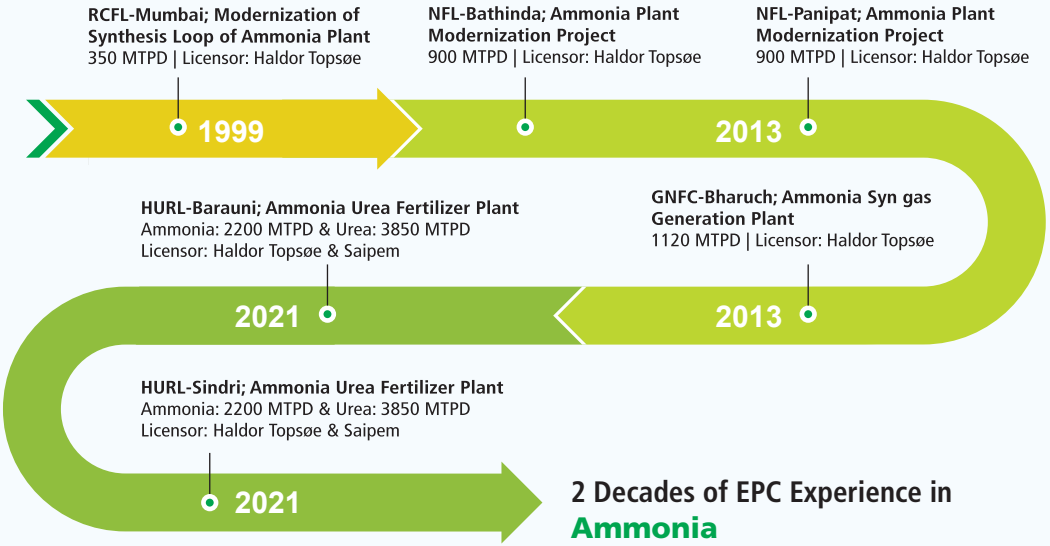
Project references across two decades...

Hydrogen: Experience



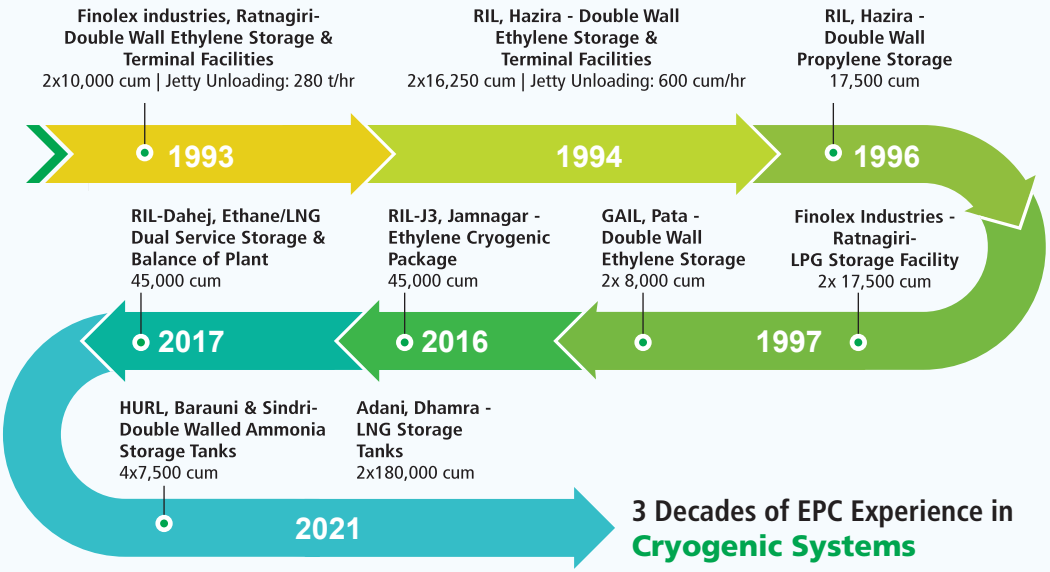
2 Decades of EPC Experience in Hydrogen Generation Units

Ammonia: Experience



2 Decades of EPC Experience in Ammonia

Cryogenic System: Experience



3 Decades of EPC Experience in Cryogenic Systems

HMEL, Bhatinda, Punjab - Hydrogen Generation

GNFC, Bharuch, Gujarat - Ammonia Plant

230 MW Solar PV Plant in Tamil Nadu for NTPC

4 MWp Floating Solar PV Projects, Tirupati, Andhra Pradesh

132 kV GIS for Salalah Power Plant, Oman

800 kV HVDC Nidhura- Agra transmission line

LARSEN & TOUBRO

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